

SCHEDULE FOR THE 1981 ORIENTATION SESSIONS

The First Week

<u>Date and Time</u>	<u>Topic</u>	<u>Place</u>	<u>Discussion leader</u>
<u>Monday, Sept. 14</u>			
9:00 am	Introductions, logistics, operating guidelines and workplan	Watergate (W.G.) 600 Conference Rm.	Richard Seggel, Program Director
2:00 pm	Workplan (continued) and the schedule for the next two weeks	"	"
<u>Tuesday, Sept. 15</u>			
9:00 am	IOM President's Reception	Nat'l Academy of Sciences (NAS) Bldg., Room 323	Frederick C. Robbins President, IOM
10:15 am (approx)	Interrelationships of the Executive Branch and Congress	NAS Bldg. Room 323	Karl Yordy Executive Officer, IOM
2:00 pm	Observations on health policy trends and the process in the U.S. House of Representatives (especially the Subcommittee on Public Health and Environment, Committee on Energy and Commerce)	W.G. 600, Conference Room	M. Alton Hodges, Dean School of Allied Health Sciences The University of Texas, Houston, and 1980-1981 Health Policy Fellow (working assignment with Congressman Phil Gramm of Texas)
4:00 p.m.			
<u>Wednesday, Sept. 16</u>			
9:30 am to 4:00 pm	Introductions to IOM Council members and observation of IOM Council proceedings	NAS Bldg. Board Room	Frederick C. Robbins

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First Week (cont'd)

<u>Date and Time</u>	<u>Topic</u>	<u>Place</u>	<u>Discussion leader</u>
<u>Thursday, Sept. 17</u>			
9:00am (until 10:45)	The federal budget process	W.G. 600 Conference Room	Richard Seggel
2:00pm	Background information on the Executive Office of the President, the Department of Health and Human Services, including PHS and HCFA	"	"
<u>Friday, Sept. 18</u>			
10:00am	The Decision-Making Process in the Federal Government, especially in the Executive Branch	W.G. 600 Conference Room	Charles Miller, consultant on health affairs (Until last April, Acting Assistant Secretary for Health and Deputy Assistant Secretary for Health Operations, Dept. of Health and Human Services)*
1:30pm	IOM Program Operations	"	William A. Lybrand, Assoc. Executive Officer, IOM
7:30pm	Welcoming party of Fellows and spouses	Seggel's home (maps distributed)	-

* Retired from the federal government after more than 30 years in the Executive Branch.

SCHEDULE FOR THE 1981 ORIENTATION SESSIONS

Second week

<u>Date and Time</u>	<u>Topic</u>	<u>Place</u>	<u>Discussion leader</u>
<u>Monday, Sept. 21</u>			
10:45am	IOM Program Plan	W.G. 600 Conference Room	Elena Nightingale, Sr. Program Officer, IOM
2:30pm	The Politics of the Budget Reconciliation Process	W.G. 600 Conference Room	John D. Young, Professor of Public Management, The American University and formerly Assistant Secretary, Comptroller, Dept. of Health, Education and Welfare
<u>Tuesday, Sept. 22</u>			
10:00am	A Journalist's View of the Political Scene on Health Issues	W.G. 600 Conference Room	Jerome Brazda, Executive Editor, <u>Washington Report on Health</u> and other McGraw Hill publications
12:00	Lunch (Bag)	Kaiser Foundation 900 17th Street, N.W. (Corner of 17th & I Sts.) 10th Floor	John Iglehart, Special Correspondent New England Journal of Medicine, and formerly health writer and editor of the National Journal (Health Policy Fellowships Board Member and former APSA Congressional Fellow)
2:30	The activities of the Association of Academic Health Centers (AAHC)	11 Dupont Circle, N.W. Room 210	John Hogness, President, AAHC, and former President, University of Washington, and the Institute of Medicine
<u>Wednesday, Sept. 23</u>			
10:00am	The Office of Management and Budget (OMB) and the Health Issues	Old Executive Office Bldg. Room 262 17th and Pa. Ave., N.W.	Donald Moran, Assoc. Director for Human Resources, Veterans & Labor, OMB
1:30pm	The Office of Science and Technology (OSTP) and its health related activities	Old Executive Office Bldg. Room 357 17th and Pa. Ave, N.W.	Dennis Prager, Assoc. Director, OSTP

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Third Week

<u>Date and Time</u>	<u>Topic</u>	<u>Place</u>	<u>Discussion leader</u>
<u>Monday, Sept. 28</u>			
10:00 - 11:30 A.M.	HHS policies and plans on the health issues	Hubert H. Humphrey (HHH) Bldg., 200 Independence Ave., S.W. Room 415F	Robert Rubin, Assistant Secretary for Planning and Evaluation, HHS (1977-78 RWJ Fellow)
1:30 - 3:30 P.M.	The Senate Finance Committee and Health issues	WG-600 Conference Room	Richard Krugman, Associate Professor of Pediatrics, University of Colorado (1980-81 RWJ Fellow)
<u>Tuesday, Sept. 29</u>			
9:00 A.M.	An overview of the Public Health Service	HHH Bldg., Room 716G	Wilford Forbush, Deputy Assistant Secretary for Health Operations, HHS
10:00 A.M.	An overview of the Public Health Service	HHH Bldg., Room 716G	C. Everett Koop, Deputy Assistant Secretary for Health (Surgeon General designate)
(Travel to Parklawn Building in Rockville, Md.)			
1:30 P.M.	Office of Health Research, Statistics and Technology	Parklawn Bldg, 5600 Fishers Lane, Rockville, Md., Room 17A-55	Harold Margulies, Acting Deputy Assistant Secretary for Health Research, Statistics and Technology
2:45 (Approx.)	Observations on the Public Health Service	Parklawn Bldg., Room 17A-55	Samuel Korper, Associate Director for Legislation, Epidemiology and the Environment, Office of Health Research, Statistics and Technology

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Third Week (cont'd)

<u>Date and Time</u>	<u>Topic</u>	<u>Place</u>	<u>Discussion leader</u>
Wednesday, Sept. 30 (2 Fellows absent)			
10:00 A.M.	National Health Service Corps (NHSC) and related community health activities	W.G. 600 Conference Room	Fitzhugh Mullan, IOM Scholar-in-Residence (and Director, NHSC, until a year ago)
2:00 P.M.	Health activities of the Office of Technology Assessment (OTA) (A Congressional Agency)	600 Pennsylvania Ave., S.E. (Eastern Market Metro Stop), 5th Floor	Joyce Lashof, Assistant Director, Health and Life Science, OTA
<u>Thursday, Oct. 1</u>			
10:00 A.M.	Budgeting at the Departmental level	HHH Bldg., Room 514G	Dale Sopper, Assistant Secretary, Management and Budget, HHS (and formerly Acting Assistant Secretary for Legislation, HHS)
12:00 (Lunch)	National Health Policy Forum	1919 Pennsylvania Ave., N.W., Suite 505	Judith Miller Jones, Director of the Forum
<u>Friday, Oct. 2</u> (3 Fellows absent)			
All Day	(Open)		

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Fourth Week

<u>Date and Time</u>	<u>Topic</u>	<u>Place</u>	<u>Discussion leader</u>
<u>Monday, October 5</u> (two Fellows absent)			
10:00 A.M.	Health care financing	Memel, Jacobs, Pierno & Gersh, 816 Connecticut Ave., N.W.	Howard N. Newman, Consultant, Memel, Jacobs, Pierno & Gersh (former HCFA Administrator and President, Dartmouth-Hitchcock Medical College)
12:00 A.M.	IOM staff seminar on Demography: A Look To The Future	W.G. 1004 conference room	Peter Morrison, Director For The Population Research Center, Rand Corporation
2:00 P.M.	Review of sessions to date	"	Richard L. Seggel
<u>Tuesday, October 6</u> (two Fellows absent)			
10:00 A.M.	Veteran Administration medical care system	W.G. 600 conference room	Carleton Evans, IOM Scholar-in-Residence (and formerly Director Health Research and Development Service, VA), and David Tilson, Sr. Professional Associate, IOM (and formerly Staff Director, Committee on Health Resources in the Veterans Administration, Assembly of Life Sciences, NRC)
1:30 P.M.	The health planning system	1601 Connecticut Ave., N.W. (just North of Dupont Circle)	Harry Cain, Executive Director, American Health Planning Assoc. (formerly Director, Bureau of Health Planning, HRA)
3:30 P.M.	Federation of American Hospitals (FAH) and its view of the issues	The Federation of American Hospitals, 1111-19th Street, N.W., Room 402	Michael Bromberg, Executive Director, FAH

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Fourth Week (Cont'd)

<u>Date and Time</u>	<u>Topic</u>	<u>Place</u>	<u>Discussion leader</u>
<u>Wednesday, October 7</u>			
9:30 A.M.	Health issues in the Department of Defense	Room 3E-346 Pentagon	John F. Beary, III, M.D., Acting Assistant Secretary of Defense for Health Affairs
12:00 A.M.	Long-Term health care (Bag Lunch)	W.G. 600 Conf. Room	David Rabin, 1981-82 Health Policy Fellow
2:00 P.M.	Long-Term Care	Room 3274, HHS North Bldg., 300 Independence Ave., S.W.	Harry Posman, Director, Division of Long-Term Care, Administration on Aging, Office of Human Development Services, HHS.
<u>Thursday, October 8</u> (two Fellows absent)			
10:00 A.M.	Health science activities of IOM	W.G. 600 Conf. Room	Enriqueta Bond, Director, IOM Division of Health Sciences Policy
2:00 P.M.	Integrated health services and health planning	"	Helen Darling, Director of IOM Studies on Health Planning and Integrated Health Services
<u>Friday, October 9</u>			
A.M.	(OPEN)		
12:00 A.M.	Lunch with Roger Egeberg, former Assistant Secretary for Health and currently in the Health Care Financing Administration (HCFA)	Room 4039, HHS, North Bldg., 300 Independence Ave., S.W.	-
2:00 P.M.	The Secretary's perspectives on health	Room 603-H, HHH Bldg., 200 Independence Ave., S.W.	Dan Borque, Deputy Executive Secretary for Health, HHS

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Fifth Week

<u>Date and Time</u>	<u>Topic</u>	<u>Place</u>	<u>Discussion leader</u>
<u>Monday, October 12</u>	(H O L I D A Y)		
<u>Tuesday, October 13</u>			
10:00 A.M.	American Medical Association	1776 K Street, N.W., Room 400	John Zapp, D.D.S., Director, Washington Office, AMA (formerly Deputy Assistant Secretary for Legislation/Health, HHS)
12:00 (Lunch)	American Political Science Association (APSA)	1527 New Hampshire Ave., N.W.	Catherine Rudder, Director, APSA Congressional Fellowship Program
4:00 P.M.	Issues confronting the Public Health Service	Hubert H. Humphrey Bldg. (HHS), Room 716G	Edward N. Brandt, Jr., Assistant Secretary for Health, HHS
<u>Wednesday, October 14</u>			
8:00 A.M.	Bureau of Health Professions, Health Resources Admin. (HRA)	Room 4-22, Federal Center Bldg., (FCB#2) 3700 East- West Highway, Hyattsville, Md.	Tom Hatch, Director, Bureau of Health Professions, HRA
9:00 A.M.	Health Resources Admin. (HRA)	Room 1037, FCB#2	Robert Graham, M.D. Acting Administrator, HRA (formerly a member of the Staff of Health Sub-Committee, Senate Committee on Human Resources)
10:30 A.M.	National Center for Health Services Research, OHRST	Room 8-41, FCD#3	Donald Goldstone, Acting Director, National Center for Health Services Research

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Fifth Week (cont'd)

<u>Date and Time</u>	<u>Topic</u>	<u>Place</u>	<u>Discussion leader</u>
<u>Wednesday, October 14 (cont'd)</u>			
1:00 P.M.	Bureau of Health Planning	Room 6-22, FCB#2	Colin Rorrie, Director, Bureau of Health Planning, HRA
2:30 P.M.	National Center for Health Statistics, OHRST	Room 2-27, FCB #2	Jacob Feldman, Associate Director, NCHS*
<u>Thursday, October 15 (One Fellow absent)</u>			
9:00 A.M.	Health Services Administration (HSA)	Parklawn Bldg. in Rockville, Md. Room 1415	John Kelso, Acting Administrator, and Deputy Administrator, HSA
10:30 A.M.	Bureau of Community Health Services (BCHS), HSA	Room 705	Edward Martin, Director, Bureau of Community Health Services, HSA
1:00 P.M.	Bureau of Health Personnel Development and Services (BHPDS), HSA	Room 605	Dan Whiteside, Director, Bureau of Health Personnel Development and Services, HSA
3:00 P.M.	Indian Health Service (IHS), HSA	Room 5A55	Josephine Exendine, Acting Director, Indian Health Service, HSA
<u>Friday, October 16 (One Fellow absent)</u>			
10:00-12:00 A.M.	Economic concepts in health	W.G. 10th Floor Conf. Room #1005	Richard Scheffler, Visiting Associate Professor of Economics, Department of Social and Administrative Health Sciences, University of California at Berkeley
2:00- 4:00 P.M.	"	"	"
7:00- 9:00 P.M.	"	"	"

* The Director, NCHS, Dorothy Rice was away.

SCHEDULE FOR THE 1981 ORIENTATION SESSIONS

Sixth Week

<u>Date and Time</u>	<u>Topic</u>	<u>Place</u>	<u>Discussion leader</u>
<u>Monday, October 19</u>			
9:30 A.M.	IOM health promotion and disease prevention activities	W.G. 600 Conf. Room	Vicki Weisfeld, Associate Director, IOM Division of Health Promotion and Disease Prevention
11:00 A.M.	IOM staff seminar on "NIH Autumn or Spring"	NAS 150	Donald Fredrickson, NAS Scholar-In-Residence and former NIH Director
2:00 P.M.	Health Care Financing Administration (HCFA)	700 East High Rise Bldg. Social Security complex in Baltimore	Paul Willging, Deputy Administrator, HCFA
3:00 P.M.	Health Standards and Quality Bureau (HSQB), HCFA	736 East High Rise Bldg.	Edward Kelly, Acting Director, Health Standards and Quality Bureau, HCFA
<u>Tuesday, October 20</u>			
10:00 A.M.	National Institutes of Health (NIH)	Room 124, Building One, 9000 Pockville Pike, Bethesda, Md.	Thomas Malone, Acting Director, NIH
12:00 to 4:30	Specific NIH programs and issues (See Attached schedule)	-	-

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Sixth Week (cont'd)

<u>Date and Time</u>	<u>Topic</u>	<u>Place</u>	<u>Discussion leader</u>
<u>Wednesday, October 21</u>			
10:30 to. 4:30	Center for Disease Control (CDC)	CDC, Atlanta	William Foege, Director, Center for Disease Control
<u>Thursday, October 22</u>			
9:30 to 11:30	Regional headquarters	HHS Regional Office, Atlanta	George Reich, Regional Health Administrator, PHS
Afternoon	Return to Washington, D.C.		
<u>Friday, October 23</u>			
10:00 A.M.	National health insurance and alternatives to it	1757 N Street, N.W.	Melvin Glasser, Executive Director, Committee for National Health Insurance
12:00 (Bag Lunch)	IOM activities in mental health and behavioral medicine	W.G. 600 Conf. Room	Fred Solomon, Director, IOM Division of Mental Health and Behavioral Medicine
3:00 P.M.	Association of American Medical Colleges (AAMC)	2nd Floor, One Dupont Circle, N.W.	John A.D. Cooper, President, AAMC

VISIT OF ROBERT WOOD JOHNSON FELLOWS*
TO NIH
TUESDAY, OCTOBER 20, 1981

10:00

Arrive at NIH, Building One, Room 124

Discussion with:

Mr. Storm Whaley, Associate Director for Communications
Dr. Joseph G. Perpich, Associate Director for Program
Planning and Evaluation
Dr. William F. Raub, Associate Director for Extramural
Research and Training
Dr. Edwin D. Becker, Associate Director for Research
Services
Dr. John C. Eberhart, Special Assistant to the Acting
Deputy Director for Science
Dr. Thomas E. Malone, Acting Director, will join the group at 11:00

11:45

Lunch (Building One Cafeteria)

1:00

Dr. Dewitt Stetten, Senior Scientific Advisor
Building 16, Room 118

2:30

Dr. Richard M. Krause, Director, National Institute of
Allergy and Infectious Diseases
Building 31, Room 7A03C

3:30

Dr. Ruth L. Kirschstein, Director, National Institute of
General Medical Sciences
Conference Room 2, Building 31

*1981-82 Fellows:

Jean Paul Gagnon, Ph.D.
Diane O. McGivern, R.N., Ph.D.
Jay Noren, M.D., M.P.H.
David L. Rabin, M.D., M.P.H.
Ames F. Tryon, D.D.S., Ph.D.
Peter G. Tuteur, M.D.

(Accompanied by Mr. Richard L. Seggel, Director, Robert Wood Johnson Fellows,
Institute of Medicine, National Academy of Sciences)

SCHEDULE FOR THE 1981 ORIENTATION SESSIONS

Seventh Week

<u>Date and Time</u>	<u>Topic</u>	<u>Place</u>	<u>Discussion leader</u>
<u>Monday, October 26</u>			
10:00 A.M.	Health activities of the General Accounting Office (GAO)	Room 6856, GAO Bldg. 441 G Street, N.W. (Metro stop, Judiciary Square, Red Line)	Robert Peterson, Senior Associate Director, Human Resources Div., GAO
1:00 P.M.	Health activities of the Congressional Budget Office (CBO)	Room H2-407, House Annex #2, 3rd & D Streets, S.W.	Paul Ginsburg, Chief, Health and Veterans Affairs Unit, CBO
3:00 P.M.	Veterans Administration (VA) Health Care System	Room 800, Veterans Administration Bldg. 810 Vermont Ave., N.W. (across Lafayette Park from White House)	Donald Custis, Chief Medical Director, Department of Medicine and Surgery, VA
<u>Tuesday, October 27</u>			
10:00 A.M. to 5:45 P.M. *	Annual meeting of past and present Health Policy Fellows (see program distributed with memo of October 9)*	Room 250, NAS Building	

* Cocktails and dinner for Fellows and spouses from 6-8 P.M. in rotunda and refectory, NAS Building.

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Seventh Week (cont'd)

<u>Date and Time</u>	<u>Topic</u>	<u>Place</u>	<u>Discussion leader</u>
<u>Wednesday, October 28</u>			
9:00 A.M. to 5:00 P.M. *	IOM Annual Membership Meeting (see program attached to October 9 memo)*	NAS Building, Auditorium	
<u>Thursday, October 29</u>			
9:00 A.M. to 11:00 A.M.	IOM Annual Membership Meeting (see program attached to October 9 memo) #	NAS Building, Auditorium	
2:00 P.M.	Senate Labor and Human Resources Committee and its health activities	4300 Dirksen Senate Office Building	David Sundwall, M.D., Professional Member, Majority Health Staff, Senate Labor and Human Resources Committee
<u>Friday, October 30</u>			
9:00 A.M.	Alcohol, Drug Abuse and Mental Health Administrator (ADMHA)	Room 12-105 Parklawn Bldg.	William Mayer, Administrator, ADMHA
10:30 A.M.	Government support of HMO's	Room 310, Park Bldg., 1240 Parklawn Drive (opposite Parklawn Bldg.)	John O'Rourke, Deputy Director, Office of Health Maintenance Organizations, OASH
2:00 P.M.	Washington Business Group on Health	922 Pennsylvania Ave., S.E. (a town house)	William Goldbeck, Executive Director, Washington Business Group on Health
3:30 P.M.	Health activities of Congressional Research Service (CRS), Library of Congress	Conf. Rm. A, LM 320, Madison Memorial Library Bldg., between 1st and 2nd Sts. on Independence Ave., S.E.**	Janet Kline, Chief, Health Staff, Division of Education and Public Welfare, CRS

* Reception in Great Hall, NAS Building at 5:30 P.M.

Fellows to be introduced to membership; essential to be there before 9:00 P.M.

** 3rd floor, yellow quadrant.

SCHEDULE FOR THE 1981 ORIENTATION SESSIONS

Eighth Week

<u>Date and Time</u>	<u>Topic</u>	<u>Place</u>	<u>Discussion leader</u>
<u>Monday, November 2</u>			
A.M.	OPEN*		
3:00 P.M.	Regulation of food and drugs	Covington and Burling (law firm), 888 16th St., N.W.	Peter Barton Hutt, Member of law firm representing food industry, and former General Counsel, Food and Drug Administration
<u>Tuesday, November 3</u>			
10:00 A.M.	House Ways and Means Committee and its health activities	1104 Longworth (House Office Bldg.)	Paul Rettig, Director, Majority Health Staff, Ways and Means Sub-Committee on Health
2:00 P.M.	Senate Finance Committee and its health activities	2227 Dirksen (Senate Office Bldg.)	Sheila Burke, Professional Staff Member, Majority Health Staff, Committee on Finance, U.S. Senate.
<u>Wednesday, November 4</u>			
10:00 A.M.	House Appropriations Sub-Committee on Depts of Labor, HHS, Education and related agencies	2358 Rayburn (House Office Bldg.)	Henry Neil, Staff Director, Appropriations Sub-Committee
Noon	IOM Staff Seminar (Secret Service Project)	W.G. 600 Conf. rm.	Fred Solomon, Director, IOM Division of Mental Health and Behavioral Medicine

* AAMC plenary session on this morning.

SCHEDULE FOR THE 1981 ORIENTATION SESSIONS

Eighth Week (cont'd)

<u>Date and Time</u>	<u>Topic</u>	<u>Place</u>	<u>Discussion leader</u>
<u>Wednesday, November 4</u> (cont'd)			
2:00 P.M.	House Energy and Commerce Sub-Committee on Health and Environment (from the perspectives of the minority health staff)	House Office Bldg. Annex #2, 2nd & D Sts., S.W.Room 564	Scott Wilber, Principal health staff aide to Congressman Madigan, ranking minority member of sub-committee
<u>Thursday, November 5</u>			
10:00 A.M.	Senate Committee on Labor and Human Resources (from perspec- tives of monority)	4300 Dirksen Office Bldg.	Joanne Glisson, Professional Member, Minority Health Staff
2:00 P.M.	House Energy and Commerce Sub-Committee on Health and the Environment	2424 Rayburn (House Office Bldg.)	Karen Nelson, Sub-Committee Staff Director
<u>Friday, November 6</u>			
A.M.		OPEN	
P.M.		OPEN	