

August 1974

ROBERT WOOD JOHNSON HEALTH POLICY FELLOWSHIPS
PROGRAM

ORIENTATION SESSIONS, SEMINARS, AND OTHER SPECIAL ACTIVITIES, 1974-75

I. General Design

A. Background Reading - This Summer and Early Fall

1. Readings recommended by the American Political Science Association for the 1974-75 Congressional Fellowship Program.
2. Supplemental readings recommended by the Institute of Medicine.

B. Orientation Sessions in the Fall - September 16 - November 8
(after which the Fellows enter the APSA Congressional Fellowship schedule).

1. At the IOM (Program Director and Senior IOM Staff to guide discussions).
 - a. The actors on the national health scene and the nature of the governmental decision-making processes with special emphasis on the Executive Branch.
 - b. An overview of the key health issues.

2. Visits to and discussions with the Federal health agencies, health interest groups, congressional staff involved in health. (Program Director to arrange and accompany Fellows on these visits.)*
3. Round table interchange at IOM on impressions from above activities - the last few days before Fellows enter APSA schedule. (Program Director and IOM Senior Staff.)

C. Seminars and Other Special Activities - During the Year

1. Health Staff Seminars (Judith Miller) and IOM-arranged panel discussions - at least one of these a month, beginning in November.
2. Auditing IOM activities of interest - committee meetings, staff seminars, etc.
3. Individual work projects of the Fellows - Final appraisal of program plus one optional work project.

D. Final Round-up at IOM - last several days of program in August, 1975

* As feasible these visits may be interspersed with the overview discussions at the Institute--i.e., immediately following the overview discussion of health issues particularly relevant to that agency.

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II. Specific PlanA. Recommended Background Reading - This Summer and Early Fall

1. List of the American Political Science Association on the general governmental process - This was issued separately; however, for your convenience, the list is also incorporated below.

Clapp, Charles, The Congressman: His Work As He Sees It, Garden City New York: Doubleday, 1964.

Fenno, Richard, Congressmen in Committees, Boston: Little, Brown and Company, 1973.

Kingdom, John, Congressmen's Voting Decisions, New York: Harper and Row, 1973.

Lowi, Theodore and Randall Ripley, Legislative Politics U.S.A., Third Edition, Boston: Little, Brown and Company, 1973.

Price, David, Who Makes the Laws: Creativity and Power in Senate Committees, Cambridge, Massachusetts: Schenkman Publishing Company, 1972 (distributed by General Learning Press).

Blechman, Barry M., (et.al.), Setting National Priorities: The 1975 Budget, Washington, D. C.: The Brookings Institution, 1974.

Seidman, Harold, Politics, Position and Power, New York: Oxford University Press, 1970.

Stewart, John, One Last Chance: The Democratic Party, 1974-76, New York: Praeger, 1974.

Tugwell, Rexford and Thomas Cronin (eds.), The Presidency Reappraised, New York: Praeger, 1974.

Wildavsky, Aaron, The Politics of the Budgetary Process, Expanded Edition, Boston: Little, Brown and Company, 1974.

* Most of the recommended books have been published in paperback and others are available in large bookstores. Of course, many can be borrowed through the library at your institution.

In addition, APSA suggests that Fellows might want to consult one of three current texts on the legislative process:

Malcolm Jewell and Samuel Patterson, The Legislative Process in the United States, New York: Random House, 1973.

William Keefe and Morris Ogul, The American Legislative Process: Congress and the States, Englewood Cliffs: Prentice Hall, 1973.

Leroy Rieselbach, Congressional Politics, New York: McGraw-Hill, 1974.

Finally, APSA recommends that all Fellows begin reading on a regular basis two excellent weekly publications on Congress and national policymaking:

Congressional Quarterly Weekly Reports

National Journal Reports

2. Supplemental IOM Reading List

a. On the Presidency and Departmental Management

- The Brookings Institution. Papers on the Institutionalized Presidency, 1971. This pamphlet consists of three papers of which it is recommended that the Fellows read the second and third on: "The Budget Bureau That Was: Thoughts on the Rise, Decline and Future of A Presidential Agency," by Allen Schick, and "Everybody Believes in Democracy Until He Gets to the White House: An Examination of White House Departmental Relations," by Thomas E. Cronin.

- Miles, Rufus E., Jr. The Department of Health, Education and Welfare. Praeger Press, 1974.

The author was, for years, the Department's top career official. It is a comprehensive and thoughtful account of the development of the Department with the largest budget in the Federal Government. It is recommended that the Fellows focus on the chapters on Department-wide issues and problems and on the health programs ("the health revolution") -- Prologue, Chapters I-III, Medicare portion of Chapter IV (pp. 101-110), Medicaid portion of Chapter V (pp. 133-135), Chapter VII, VIII, and IX, Chapter XI, XII and Epilogue.

b. On the Politician's Art

b. On the Politician's Art

- Tillett, Paul The Political Vocation, New York: Basic Books, 1965.

c. On Health

- Cater, Douglass and Philip R. Lee, editors. Politics of Health, Medcom Inc., 1972. It is recommended that Fellows skim over the Overview and the presentations on a Federal Department of Health, Health Lobbies, The AMA in Washington, Health Manpower, and Health Research.

- Strickland, Stephen P., Politics, Science and Dread Disease. Harvard University Press, 1972.

This is an interesting account of the history of the rise of NIH and the politics of the struggle in Congress and pressures by interest groups for increased biomedical research.

- Committee on Economic Development, Building a National Health Care System, April 1973.

This is a plan presented by the Research and Policy Committee of a highly prestigious organization of business leaders.*

- Medical Economics, See Yourself as Ralph Nader Sees You, April 15, 1974, pp. 141-176. In this interview, Nader favors the development of a new dimension of the medical profession that would specialize in public policy and focus on consumer complaints and preventive medicine.
- Redman, Eric, The Dance of Legislation, Simon and Schuster, New York, 1973. An interesting account of the forces at work and the personalities involved in the passage of the legislation on the National Health Service Corps.

* Copies of this will be distributed to the Fellows (a 99 page document).

Selected Institute of Medicine Publications
and Staff Papers.*

- Highlights of the Administration's 1975 Health Budget - a paper by Milton Turen, member of IOM staff.
- Debate on biomedical research priorities at 1973 Fall Membership Meeting: Papers by Paul O'Neill, Assistant Director for Human Resources, Office of Management and Budget, and Dr. Robert Q. Marston, Distinguished Fellow of the IOM and Scholar-in-Residence of the University of Virginia's Medical School (formerly Director, NIH, and currently President of the University of Florida).
- Proceedings of the Conference on Health Care and Changing Values, sponsored by the Committee on Human Value Issues and Health Care, IOM. November 1973.*
- Costs of Education in the Health Professions, Report of an IOM study requested by Congress - A Summary, January 1974.

* Copies of these will be distributed to the Fellows.

** Probably not available until fall.

- Proceedings of May Membership Meeting on Health Manpower (The Fellows attended this meeting.).*
- Health Maintenance Organizations: Toward a Fair Market Test - An Institute Policy Paper.
- Assuring the Quality of Health Care: Key Issues and Generic Principles - An Institute Policy Paper.
- Proceedings of the Conference on Regulation in Health Industry, sponsored by the IOM Committee on National Health Care Programs, January, 1974.**

B. Fall Orientation Sessions - September 16 - November 8***

1. At the IOM

a. Welcome and Logistics

- Welcome, coffee, and rolls
President and staff of Institute
- Round table discussion of scheduled events, procedures, etc.

* Probably not available until fall.

** Probably not available until fall; selected papers will be distributed in early summer.

*** Detailed schedules will be available on arrival of the Fellows in September.

- Free time for settling in, logistics, etc.

b. Overview of the Governmental Process -

Discussion under the guidance of the Program Director and keyed to selected background readings.

- The actors on the national health scene and their roles: The important health agencies, committees, interest groups, etc. (references: Miles' book on HEW; Cater and Lee book on Politics of Health; fact sheets to be provided on VA, DOD, EPA, congressional committees, and health interest groups).
- Structure of the health agencies: Recent changes--reorganization of HEW's health agencies, reorganization of VA's Department of Medicine and Surgery; proposed organizational changes--Administration's plan for a Department of Human Resources, proposals for a separate Department of Health, independent board for social security, Presidential committee or council to coordinate health activities, etc; push toward decen-

tralization to regions and state and local governments (references: Miles' book on HEW, Cater and Lee book on the Politics of Health, Brookings book on priority setting, summary of trends toward decentralization prepared by the Program Director). Robert Ball and Karl Yordy^{**} of IOM staff will probably participate.

- The pertinent central agencies and their roles: The Office of Management and Budget, Domestic Policy Council, Council of Economic Advisors, and the Office of the President's Science Advisor (references: Brookings book on the institutionalized presidency). Milton Turen and Martha Blaxall of IOM staff will also participate.*

- The nature of the decision-making process: The budget and national priority setting; relationship between the President and Congress; budget reform in Congress; White House relationships between the Department and its constituent agencies and bureaus; impact of special interest groups; influence of the press (references: Brookings book on priority

setting; Wildavsky on the budget process; Brookings papers on the institutionalized presidency, Miles' book on HEW, Strickland's book on politics, science and dread disease, etc.). Hanft, Turen and Blaxall of IOM staff will probably participate.

- c. Overview of the Health Issues with reference to the decision-making process, the political forces at work, etc. Discussion under the guidance of the pertinent members of the IOM Senior Staff. ***

- Biomedical research and science policy

(references: Strickland's book, Marston-

O'Neill debate, IOM review of cancer plan, and IOM plan for project on science policy.)

Discussion leaders: Yordy, Blaxall, and Waterfall. Dr. Fredrickson, President of IOM, might wish to join for part of this discussion.

- Ethical/social values and the law (references:

IOM conference on Health Care and Changing Values, November, 1973: IOM studies on malpractice, consumerism and health care, collective bargaining by health professionals, and physician conflicts of interest in institutional settings). Discussion leaders: Perpich, Goodman and Seggel.

- Behavioral/environmental determinants of health status (references: IOM studies on factors affecting health status and on abortions). Discussion leaders: Yordy, and Blaxall.
- Manpower and education: needs and alternate methods of financing (references: Proceedings of May 1974 Membership Meeting, IOM report on Costs of Education in the Health Professions, IOM study under SSA amendments on Medicare reimbursement policies as they affect the distribution of physicians and the supply of foreign medical graduates). Discussion leaders: Hanft and Yordy.
- Financing of Health Care (reference: IOM staff analysis of national health insurance plans and Chapter 8 of Brookings book by Blechman, et.al.). Discussion leaders: Ball and Hanft.
- Definition, measurement and monitoring of the quality of health care (references: IOM position paper on quality assurance; IOM plans for a broad study of quality assurance programs mandated by Congress). Discussion leaders: Yordy and Seggel.

- Organization of health care (references: IOM position paper on HMOs; IOM project on community mental health centers). Discussion leaders: Yordy and Goodman.
- Regulation and planning in the health industry (references: IOM January, 1974, conference on regulation; proposed legislation on planning and regulation). Discussion leaders: Ball and Hanft.

d. Activities of the Assembly of Life Sciences, NAS

- Activities in the medical and biological sciences. Discussion leader: Executive Director of the Assembly.
- Special project on the Veterans Administration's medical care system. Discussion leader: Project Director, Tilson.

- e. Seminar on "The Politician's Art" - Discussion under the guidance of Mr. Emilio Daddario, Director of the Congressional Office of Technology Assessment and former Congressman from Connecticut, and Mr. Donald Herzberg, Dean of the Georgetown University Graduate School and Former Director of the Eagleton Institute of Politics, Rutgers University (both members of the Fellowships Board) and a congressman to be selected later.

2. Visits to and discussions with health organizations on their perceptions of the issues and of their roles in the decision-making process. (Visits may be interspersed with overview discussions of health issues at IOM--i.e., as feasible, a visit to an agency may be scheduled to follow immediately after an overview discussion of issues particularly relevant to that agency.)

a. Agencies of the Executive Branch including tours of facilities where appropriate.

- HEW and its health agencies, including full days at NIH, CDC and HEW regional office in Atlanta, and SSA.
- Other health agencies - VA, DOD, EPA, AID's health office.
- OMB, Domestic Policy Council and NSF.

b. Congressional Committees and Offices. Visits with principal staff.

- Standing Committees of House and Senate (Interstate and Foreign Commerce and Ways and Means in the House, Labor and Public Welfare and Finance in the Senate).
- Appropriation Subcommittees of House and Senate on Labor - HEW.
- Offices of individual Senators and Congressmen with special interest in health (aging, drugs, black coalition, etc.).

- Congressional Office of Technology Assessment.
 - Library of Congress - Congressional Research Service (health activities).
- c. Outside Interest Groups
- AMA, AAMC, ADA, AADS, APHA, AHA, FASEB, etc.
 - Health Coalition, Nader's Health Research group, Blue Cross.
- d. Robert Wood Johnson Foundation.
- e. International organizations - PAHO and other international health organizations.
- f. Possibly several field trips to nearby health facilities - e.g. a VA hospital and one or two HEW field projects, and possibly a state planning agency or health department.*
3. Health Policy Fellowship Board Meeting - includes a social event to which Fellows and wives will be invited.
4. General interchange among Fellows of impressions to date on process: their perceptions of trends and causal factors - Final several days before the APSA schedule begins. With Program Director and interested IOM staff.
- Relationships between the Executive and Legislative Branches, balance of power, etc.

* Final selections to be based on interest of Fellows.

- Relationships within the Executive Branch - the White House, OMB, HEW and its agencies, etc.
- The role of the interest groups, the nature and significance of their influence.
- The role of the state and local governments, the value and feasibility of decentralization.
- Etc.

5. IOM Fall Membership Meeting - November 6-7

C. Seminars and Other Special Activities - During Fellowship Year (Following the beginning of APSA's Congressional Fellowship Program schedule on November 11^{*}).

1. Seminars and panel discussions - at least one a month

- a. Health Staff Seminars - a program operated under the direction of the Institute for Educational Leadership of George Washington University and funded by a grant from the Carnegie Corporation (see attached fact sheet).
- bb. Special seminars (panel-type sessions) arranged by IOM on subjects, such as the following:
 - President's 1976 Budget - Possible panel members; Paul O'Neill, Assistant Director, OMB; John Young, Assistant Secretary, Comp-

troller, HEW; Harley Dirks of the U.S. Senate Appropriations Committee; Henry Neil of U.S. House of Representatives Appropriations Committee; and Charles Schultze of the Brookings Institution and former Director of the Bureau of the Budget (now the Office of Management and Budget).

- Pending health legislation - Possible panel members: Staff of House and/or Senate Committees handling substantive health legislation;* the Deputy Assistant Secretary for Legislation (Health), HEW; and head of Legislative Liaison, AMA.
- Perceptions of the press on health issues- Possible panel members: Judith Randall of Washington Star News or Harold Schmeck of the New York Times, Jonathan Spivack of the Wall Street Journal or John Iglehart of the National Journal Reports; and two representatives of special health press.
- Exchange of ideas and experiences by the Fellows based on their congressional assignments. The Fellows and the Program Director.

* E.g. Lawton of Interstate and Foreign Commerce, Fullerton of Ways and Means, in the House; Goldman and Cutler of Labor and Welfare, Constantine of Finance, in the Senate.

- Perceptions of the Fellows on IOM projects based on their experiences. The Fellows and the Senior IOM Staff.

2. Auditing IOM activities of interest - Steering committee meetings, staff seminars as appropriate and feasible and Spring Membership Meeting.

3. Projects by the Fellows

- a. Encouragement of the Fellows to do an individual project as his interest suggests and time permits.
- b. Requirement of final evaluation of program and recommendations for its improvement.

D. Final Round-up at IOM (August)

- 1. Discussion of evaluations.
- 2. Future associations with the IOM and the Fellowship Program.

SCHEDULE FOR ORIENTATION PROGRAM

ROBERT WOOD JOHNSON HEALTH POLICY FELLOWSHIPS

<u>Time</u>	<u>Subject</u>	<u>Place</u>	<u>Discussion Leader</u>
<u>September 16</u>			
9:00-10:00	Logistics	Watergate (WG) Conference Room	Richard Seggel, IOM
10:30-11:30	Coffee with IOM President and staff	NAS Building, Room 322	---
12:00-1:30	IOM Staff Seminar	WG Conference Room	Paul O'Neill, OMB
2:00-4:00	Review of orienta- tion plan and schedule	WG Conference Room	Richard Seggel, IOM
<u>September 17</u>			
9:00-11:00	HEW's health structure	WG Conference Room	Richard Seggel, IOM
2:00-4:00	The federal health programs	WG Conference Room	Richard Seggel, IOM
<u>September 18</u>			
9:00-11:00	Congress and out- side interest groups	WG Conference Room	Karl Yordy, IOM
1:30-3:30	Health care quality advance- ment	WG Conference Room	Linda Demlo, IOM
<u>September 19</u>			
A.M.	IOM Council Meeting	NAS Building, Board Room	---
P.M.	"	"	---
Evening	Health Staff Seminar- Indian Health	Black Horse Tavern	LaDonna Harris and other representatives of Indian organiza- tions.

<u>Time</u>	<u>Subject</u>	<u>Place</u>	<u>Discussion Leader</u>
<u>September 20</u>			
9:30-11:30	Community health organization	WG Conference Room	James Goodman, IOM
1:30-3:30	Manpower and education	WG Conference Room	Ruth Hanft, IOM
<u>September 23</u>			
10:00-12:00	Assist. Sect. for Health, HEW	HEW North Building	Theodore Cooper, Deputy Assist. Sect. for Health, HEW
4:00-6:30	Health Staff Seminar "Physicians View NHI: A National Study"	Room S-207 Capitol, B Building	John Colombotos, Study Dir., Assoc. Prof., Sch. of Pub. Hlth., Columbia Univ.
<u>September 24</u>			
10:00-12:00	Food and Drug Administration	Parklawn Building	George Meyer, Assist. Commis., FDA
1:00-3:00	Health Resources Administration	Parklawn Building	Kenneth Endicott, Administrator, HRA, HEW
<u>September 25</u>			
9:00-11:00	Executive Office of the President	WG Conference Room	Martha Blaxall & Milton Turen, IOM
2:00-4:00	Dep. Assist. Sect. for Planning and Evaluation/Health, HEW	HEW North Building	Stuart Altman, Dep. Assist. Sect., P&E/ Health
<u>September 26</u>			
8:30-10:30	Health Services Administration	Parklawn Building	Harold Buzzell, Administrator, HSA, HEW
P.M.	OPEN	---	---

<u>Time</u>	<u>Subject</u>	<u>Place</u>	<u>Discussion Leader</u>
<u>September 27</u>			
10:30-12:00	The Politicians' Art	Georgetown University	Donald Herzberg, Dean, Grad. Sch. Georgetown Univ.
P.M.	OPEN	---	---
<u>September 30</u>			
A.M.	Field trip	Atlanta, Georgia	---
P.M.	HEW Regional Office	"	George Reich, Regional Health Administrator
<u>October 1</u>			
A.M.	Center for Disease Control	Atlanta, Georgia	David Sencer, Director, CDC, HEW
P.M.	"	"	"
<u>October 2</u>			
10:00-12:00	Alcohol, Drug Abuse and Mental Health Administration	Parklawn Building	James Isbister, Acting Admin., ADAMHA, HEW
2:00-4:00	Health care resources in the Veterans Administration	WG Conference Room	David Tilson, Project Dir., NAS
Evening	Health Staff Seminar, "The Psychology of Consciousness"	L'Enfant Plaza Hotel	Dr. Robert Ornstein Res. Specialist, Langley Porter Neuropsychiatric Inst., State Dept. of Mntl. Hygiene, San Fran.

<u>Time</u>	<u>Subject</u>	<u>Place</u>	<u>Discussion Leader</u>
<u>October 3</u>			
9:00-11:00	Behavior and environmental determinants of health status	WG Conference Room	Sarah Brown, IOM
1:30-3:30	Ethical/social values and the law	WG Conference Room	Joseph Perpich, IOM
<u>October 4</u>			
9:00-11:00	Health Maintenance Organizations	WG Conference Room	Karl Yordy, IOM
11:00-12:30	Review of orientation program to date and plans for future	WG Conference Room	Richard Seggel IOM
Rest of day	OPEN	---	---
<u>October 7</u>			
10:00-12:00	Office of Management and Budget	Old Executive Office Building	Victor Zafra, Chief, Health Branch, OMB
2:00-4:00	Office of the Assist. Sect., Comptroller, HEW	HEW North Building	John Young, Assist. Sect., Comp., HEW
<u>October 8</u>			
9:00-10:30	National health insurance plans	WG Conference Room	Robert Ball, IOM
1:00-5:00	National Institutes of Health	NIH	Robert Stone, Director, NIH

<u>Time</u>	<u>Subject</u>	<u>Place</u>	<u>Discussion leader</u>
<u>October 9</u>			
A.M.	OPEN	---	---
2:00-4:00	Office of Professional Standards Review HEW	HEW North Building	Henry Simmons, Dep. Assist. Sect. for Health HEW
<u>October 10</u>			
10:00-12:00	Veterans Administration Dept. of Medicine and Surgery	VA Building	John Chase, Chief, DMS and William Domm, Dir. of Educ. Serv., DMS, VA
2:00-4:00	Medical Services Administration Social and Rehabilitation Service, HEW	Switzerling Building	Thomas Laughlin, Assist. Commis., MSA, HEW (Keith Wiekell, Commis., also attended)
Evening	Health Staff Seminar, "Must Government Pull the Plug?"	Hay-Adams Hotel	Daniel Callahan, Director, Institute of Society, Ethics and Life Sciences
<u>October 11</u>			
10:00 - --	Social Security Administration, HEW	SSA, Baltimore Altmeyer Building Room 917	Ron Davis, Assist. to Commis., SSA (Art Hess, Dep. Commis., SSA also attended)
P.M.	"	"	"
<u>October 14</u>			
---	---	Holiday	---
<u>October 15</u>			
9:00-11:00	OPEN	---	---

<u>Time</u>	<u>Subject</u>	<u>Place</u>	<u>Discussion Leader</u>
<u>October 15</u> (continued)			
2:00-4:00	Office of Assist. Sect. for Defense (Health and Environ- ment)	Pentagon	Vernon McKenzie, Principal Dep. Assist. Sect. for Defense (Health and Environ- ment)
<u>October 16</u>			
10:00 - 12:00	Dep. Assist. Sect. for Legislation/ Health, HEW	HEW North Bldg.	Frank Samuel, Dep. Assist. Sect. L/H
1:30 -3:30	House Committee on Appropriations	Rayburn House Off. Bld.	Henry Neil, Staff Assist., House Comm. on Approp.
<u>October 17</u>			
10:00-12:00	Senate Comm. on Labor and Public Welfare	New Senate Office. Bldg.	Dr. Lee Goldman, Prof. Staff Mem. Comm. on Labor and Public Welfare
2:00-4:00	OPEN	---	---
<u>October 18</u>			
10:00-11:00	Mtg. of Fellowship Board	WG Conference Room	Ivan Bennett, Jr. Chairman of Board
11:00-1;00	Fellows join Board	"	"
2:00-5:00	Board continues meeting (without Fellows)	"	"
5:30-7:00	Reception for Fellows and Wives	Members' Lounge NAS Building	---

<u>Time</u>	<u>Subject</u>	<u>Place</u>	<u>Discussion Leader</u>
<u>October 21*</u>			
A.M.	OPEN	---	---
P.M.	"	---	---
<u>October 22*</u>			
A.M.	OPEN	---	---
3:00 - 5:00	IOM Staff Seminar "National Health Insurance Experimental Programs"	WG Conference Room	Joseph Newhouse, Rand Corporation
P.M.	OPEN	---	---
<u>October 23</u>			
10:30 - 12:00 12:00	Association of American Medical Colleges	One Dupont Circle	John Cooper, President, AAMC
2:00-4:00	House Ways and Means Committee	Longworth House Off. Bld.	William Fullerton, and Paul Rettig, Staff, Ways and Means
<u>October 24</u>			
10:00 - 12:00	Office of Technology Assessment	119 D St., N.E.	Emilio Daddario, Director, Office of Technology Assess.
2:00-3:00	Senate Finance Committee	New Senate Office Bldg.	Jay Constantine, and Jim Mongan, Prof. Staff, Senate Finance Comm.
3:30 - 5:00	Senate Appropriations Committee	New Senate Office Bldg.	Harley Dirks, Prof. Staff, Senate Approp. Committee

* Two Fellows attending APHA convention; one Fellow having minor surgery.

<u>Time</u>	<u>Subject</u>	<u>Place</u>	<u>Discussion Leader</u>
<u>October 25</u>			
10:00-12:00 P.M.	House Committee, Interstate and Foreign Commerce, Subcommittee on Public Health and Environment	Rayburn House Office Building	Steve Lawton, Counsel on Interstate and Foreign Commerce
	OPEN		
<u>October 28</u>			
H O L I D A Y (Veteran's Day)			
<u>October 29</u>			
10:00-12:00	American Hospital Association	One Farragut Square	Dr. Leo Gehrig Vice President, AHA
2:00-4:00	Pan American Health Organization	PAHO Bldg. 525 - 23rd St.	Dr. Chas. Williams Deputy Director, PAHO
<u>October 30</u>			
10:00-12:00	Congressional Research Service, Library of Congress	Library of Congress	Earl Canfield Assist. Chief Division of Ed. and Public Welfare
1:00-3:00	General Accounting Office	GAO	Dean Crowther, Dep. Director, Manpower & Welfare Division, GAO
<u>October 31</u>			
10:30-12:00	American Medical Association	AMA, AMA Square	John Zapp, Director of Congressional Relations, AMA
12:30-1:30	IOM Staff Seminar "The Prospects for Containing Inflation in the Health Sector"	WG Conference Room	Stuart Altman, Dep. Assist. Sect. for Planning and Eval. (Health), HEW

<u>Time</u>	<u>Subject</u>	<u>Place</u>	<u>Discussion Leader</u>
<u>October 31</u> (continued)			
3:00-5:00	NAS, Assembly of Life Sciences and Science Policy	NAS Building	Thomas Kennedy Executive Director, ALS, NAS
<u>November 1</u>			
9:00-10:00	Fellow-up meeting with Office of Prof. Standards Review, HEW	HEW North Building	William Munier, Assist. Director, OPSR
P.M.	OPEN	---	---
<u>November 4</u>			
10:00-12:00	House Interstate and Foreign Commerce Committee	Rayburn House Office Bldg.	Lee Hyde, Chief Counsel, House Interstate & For. Commerce Comm.
1:00-2:30	Office of Health, Agency for International Development	Pomponio Plaza Arlington, Va.	James Banta, Assoc. Director, Office of Health, AID
3:00-4:30	Health Staff Seminar Children's TV Workshop "Feeling Good"	Rayburn House Office Bldg.	---
<u>November 5</u>			
9:30-11:30	Bureau of Health Services Research, HRA, HEW	Parklawn Bldg.	Gerald Rosenthal, Director, Bureau of HSR, HRA, HEW
12:15-1:30	White House Fellow assigned to HEW Sect. Weinberger	NAS Bldg.	Adam Herbert, White House Fellow
3:30-5:00	IOM Staff Seminar - "A Rake's Progress From Pure to Applied"	NAS Bldg.	Archie Cochrane, Director, Medical Research Council, Epidemiology

<u>Time</u>	<u>Subject</u>	<u>Place</u>	<u>Discussion Leader</u>
<u>November 6</u>			
All Day	IOM Membership Meeting	NAS Building	---
<u>November 7</u>			
8:00-9:15	Breakfast meeting- with long time top career official in HEW and author of recent book on HEW	Cosmos Club	Rufus Miles, Former Assist. Sect. for Admin., HEW
9:30-12:30	IOM Membership Meeting	NAS Building	---
1:00-3:00	Luncheon and meeting with a Vice President for Health Affairs	Cosmos Club	William Anlyan, V.P. for Health Affairs, Duke Univ. Medical Center
<u>November 8</u>			
10:30-12:00	Office of Research and Statistics, Social Security Administration, HEW	Universal Building	Dorothy Rice Assist. Commissioner Research & Statis. SSA
12:30-1:30	A former AAAS Fellow assigned to Senator Magnuson	NAS Building	Elliott Segal, Research Assoc., IOM, and Assist. Dean, Yale Univ. Med. Sch.-on leave
2:30-4:00	Meeting with former top political executive under HEW Secretaries Finch and Richardson	NAS Building	Lewis Butler, Adjunct Professor of Health Policy, Univ. of Cal. Sch. of Med. -SF- and former Assist. Sect. Planning & Eval., HEW

NOTE: IOM orientation period ended November 8 and APSA schedule began on November 11. However, a meeting of the Fellows has been scheduled with HEW Under Secretary Frank Carlucci for 2:30 on Monday, November 18.

September 24, 1974

I T I N E R A R Y

Trip to Atlanta, Georgia
Sept. 30 - Oct. 1, 1974

September 30, 1974 - Monday

8:40 a.m. Leave from National Airport on Eastern flight #905
Arrive in Atlanta 10:23 a.m. (non-stop breakfast flight)

Take airport limo. or cab (you will have plenty of time to take limo. which will make several stops)
Go to HEW Regional Offices at 50 Seventh Street, N.E. (corner of Peachtree and Seventh Streets -downtown)
Leave your luggage in the lobby of the building if you wish. There are plenty of places to eat ~~each~~ across the street or down the block--before the meetings begin.

1:00 p.m. Report to Room 434 of the Regional Office Building --
Office of Dr. Fred Groschelle, Regional Director

1:30 p.m. Dr. Reich, Regional Health Administrator, will meet you in Dr. Groschelle's office. You will spend the rest of the afternoon meeting with him and PHS people.

Contact for September 30

Dr. G. A. Reich, M.D.
Regional Health Administrator
Room 866
50 Seventh Street, N.E.
Atlanta, Georgia 30323
(Secretary: Gloria Johnson)
Phone: 404/526-5007

Check into Motel between 1:00 - 6:00 p.m.
Please show clerk your room confirmation forms.

Reservations at: Clifton Tower Motel
1501 Clifton Road, N.E.
Atlanta, Georgia 30329
Phone: 404/325-3821

(motel located about 1 block from Center for Disease Control)

Itinerary - Atlanta Trip
Continued

October 1, 1974 - Tuesday

9:00 a.m. Report to Center for Disease Control - Building 1,
Room 214 (front entrance go to second floor)
Meet with Dr. Sencer, Director, CDC -- A more
detailed agenda is attached (agenda planned
by Dr. Barker in Dr. Sencer's office -- Dr. Barker's
phone: 404/633-3311 x3243)

SEE ATTACHED DETAILED AGENDA

4:15 p.m. Leave CDC - Take taxi to airport- important to
leave by 4:15 to avoid rush hour traffic when
CDC closes at 4:30.

Contact for October 1

Dr. David J. Sencer
Director
Center for Disease Control
phone: 404/633-3311
(Secretary: Carol Walters -same
phone as above, ext. 3291)

6:00 p.m. Leave Atlanta on United flight #456
Arrive at National Airport 7:32 p.m. (non-stop dinner
flight)

AGENDA FOR VISIT OF ROBERT WOOD JOHNSON
HEALTH POLICY FELLOWS

CENTER FOR DISEASE CONTROL

Tuesday, October 1, 1974

9:00-10:00 a.m.	Dr. David J. Sencer Center Director	Bldg. 1, Rm. 214
10:00-11:00 a.m.	Dr. J. Donald Millar Director, Bureau of State Services	Bldg. B, Rm. 207
11:00-11:45 a.m.	Dr. Philip S. Brachman Director, Bureau of Epidemiology	Bldg. 1, Rm. 551
11:45-12:45 p.m.	Lunch	
12:45-1:45 p.m.	Dr. Dwight R. Stickney Assistant to the Director Bureau of Laboratories	Bldg. 1, Rm. 108
1:45-2:30 p.m.	Dr. J. Michael Lane Director, Bureau of Smallpox Eradication	Bldg. 3, Rm. 117
2:30-3:30 p.m.	Center Director's Weekly Conference	Bldg. 1, Rm. 207
3:30-4:15 p.m.	Mr. Norman Amick Director, Office of Program Planning and Evaluation	Bldg. 1, Rm. 253